

# Volker Schulmeyer

Delivery focused IT strategist

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## WORK EXPERIENCE

Director, IT Strategy & Enterprise Architecture  
**Caterpillar Inc., Peoria IL** 2015 - 2022

- Managing a journey of the EA organization to transform it from an IT focused group to a group that helps Caterpillar achieve its most strategic business priorities
- Led functional and development teams of 150 CAT resources and 150 consultants to add capabilities for a new business unit and a major manufacturing campus to CAT's SAP template

Vice President, Enterprise Business Solutions  
**PepsiCo Inc., Chicago IL** 2004 - 2014

- Formed and led multiple organizations in PepsiCo's journey of a 10 year IT enabled business transformation with budget responsibility ranging from \$3-50 Million annual budget responsibility
- Formed and led continuous improvement and support teams after transformation was completed for each business unit

Senior Manager, Life Sciences ERP  
**Deloitte Consulting, Boston MA** 2000 - 2004

- ERP lead for sales pursuits for multiple Life Science and Pharmaceutical prospects
- Led or leadership team member for implementations of various ERP projects (SAP, JDE and Lawson)

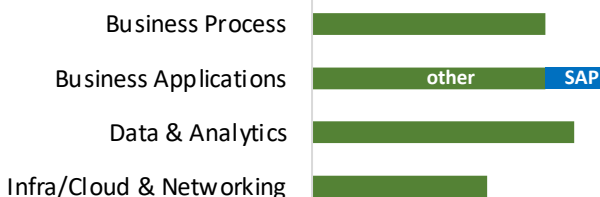
Consulting Manager, Discrete Manufacturing  
**SAP Inc., Boston MA** 1995 - 2000

- Consulting manager for strategic discrete manufacturing accounts in Eastern US region
- Project manager for large as well as small rapid SAP implementations in multiple manufacturing industries

Associate Consultant  
**A.T.Kearney, Munich Germany** 1994 - 1995

Systems Analyst  
**Asea Brown Boveri, Italy and Germany** 1990 - 1992

## RELEVANT SUBJECT AREA EXPERTISE



## CAREER LEARNING OPPORTUNITIES

**CATERPILLAR®** Dealing with autonomy  
*Driving enterprise strategies in a global, complex and decentralized organization*

**PEPSICO** Power of perseverance  
*Being part of a team that manages a 10-year transformation from start to finish*

**Deloitte.** Starting a family  
*Time of my first child's birth set a new bar on the ability to prioritize*

**SAP** Finding my passion  
*Realizing the people I want to work with are IT professionals that really understand the business*

Alternating between continents  
*Hopping between two continents until my late twenties showed me that at the core people are far more similar than different*

## LEADERSHIP STYLE

"Empower the Team"

## WORD ASSOCIATION

Objective, Collaborative, Decision facilitator, Influencer, Making the complex simple, Brain Power, Change/Defining the to-be, Interpersonal, Flexible, Reliable, Passionate, Honest, Transparent

## LANGUAGES

English ●●●●●  
German ●●●●●  
Italian ●

## EDUCATION

MBA  
MIT Sloan School of Management 1992 - 1994

M.S. in Physics  
University of California, San Diego 1988 - 1990

B.S. in Engineering Physics  
University of Illinois, Champaign/Urbana 1985 - 1988